## GENERATION: YOU EMPLOYED, INC.

## CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTAL INFORMATION

DECEMBER 31, 2023

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## CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTAL INFORMATION

## YEARS ENDED DECEMBER 31, 2023 AND 2022

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#### INDEPENDENT AUDITOR'S REPORT

Board of Directors Generation: You Employed, Inc.

#### **Opinion**

We have audited the accompanying consolidated financial statements of Generation: You Employed, Inc. and its controlled affiliates (GYE), which comprise the consolidated statements of financial position as of December 31, 2023 and 2022, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, based on our audits and the reports of other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Generation: You Employed, Inc. and its controlled affiliates as of December 31, 2023 and 2022, and the changes in their consolidated net assets and their consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of affiliates in Australia, Brazil, Chile, France, Hong Kong, India, Ireland, Italy, Kenya, Mexico, Singapore, Spain, Thailand and the United Kingdom, which statements reflect total assets of \$17,624,653 and \$17,536,638 respectively, as of December 31, 2023 and 2022, and total revenues of \$24,238,714 and \$19,929,588, respectively, for the years then ended. Those statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for these affiliates, is based solely on the reports of the other auditors.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of GYE and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about GYE's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of GYE's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.

Conclude whether, in our judgment, there are conditions or events, considered
in the aggregate, that raise substantial doubt about GYE's ability to continue as
a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

#### **Report on Consolidating Information**

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplemental information on pages 18 through 25 is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, changes in net assets, and cash flows of the individual entities, and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information, which insofar as it relates to the affiliates identified in the Opinion section of our report is based on the reports of other auditors, is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Calibre CPA Group, PLLC

Bethesda, MD September 16, 2024

### CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

## DECEMBER 31, 2023 AND 2022

	2023	2022
Assets		
Current assets		
Cash	\$ 26,495,941	\$ 15,939,805
Short term investments	144,625	13,514,172
Accounts receivable	748,234	65,399
Grants and contributions receivable	14,555,057	14,497,040
Prepaid expenses and other assets	2,950,510	2,379,761
Total current assets	44,894,367	46,396,177
Noncurrent assets		
Grants and contributions receivable, net of current portion	3,726,611	4,800,000
Property and equipment, net	315,897	<u>563,670</u>
Total assets	<u>\$ 48,936,875</u>	\$ 51,759,847
Liabilities and Net Assets		
Current liabilities		
Accounts payable	\$ 2,214,431	\$ 2,115,200
Accrued expenses	3,713,559	2,756,544
Refundable advances	1,949,552	3,471,675
Total liabilities	7,877,542	8,343,419
Net assets		
Without donor restrictions	18,544,285	13,925,915
With donor restrictions	22,515,048	29,490,513
Total net assets	41,059,333	43,416,428
Total liabilities and net assets	<u>\$ 48,936,875</u>	\$ 51,759,847

## CONSOLIDATED STATEMENTS OF ACTIVITIES

## YEARS ENDED DECEMBER 31, 2023 AND 2022

		2023		2022					
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	<u>Total</u>			
Revenue									
Grants and contributions	\$ 19,004,565	\$ 23,519,566	\$ 42,524,131	\$ 23,493,992	\$ 25,515,558	\$ 49,009,550			
Government grants	3,572,311	-	3,572,311	2,828,855	210,878	3,039,733			
Contributed nonfinacial assets	7,504,253	-	7,504,253	10,207,723	-	10,207,723			
Other income	2,267,712	-	2,267,712	3,696,168	-	3,696,168			
Net assets released from restrictions	26,845,532	(26,845,532)		38,257,577	(38,257,577)				
Total revenue	59,194,373	(3,325,966)	55,868,407	78,484,315	(12,531,141)	65,953,174			
Expenses									
Generation program									
Australia	2,575,066	-	2,575,066	4,003,826	-	4,003,826			
Brazil	1,161,424	-	1,161,424	1,621,762	-	1,621,762			
Chile	842,749	-	842,749	310,365	-	310,365			
France	1,889,974	-	1,889,974	2,671,495	-	2,671,495			
Hong Kong	3,407,521	-	3,407,521	2,399,902	-	2,399,902			
India	3,240,097	-	3,240,097	2,880,652	-	2,880,652			
Ireland	1,164,828		1,164,828	807,067		807,067			
Italy	4,709,026	-	4,709,026	4,529,715	-	4,529,715			
Kenya	1,515,505	-	1,515,505	1,442,830	-	1,442,830			
Mexico	637,625	_	637,625	582,181	_	582,181			
Pakistan	256,644	_	256,644	310,321	_	310.321			
Singapore	1,082,561	_	1,082,561	1,058,902	_	1,058,902			
Spain	1,640,865	_	1,640,865	1,441,965	_	1,441,965			
Thailand	535,453		535,453	426,860		426,860			
United Kingdom	5,660,962	_	5,660,962	5,871,561	_	5,871,561			
United States	-	_	-	17,936,870	_	17,936,870			
GYE Global	21,028,734	_	21,028,734	21,584,227	_	21,584,227			
Total Generation program	51,349,034		51,349,034	69,880,501		69,880,501			
Support services			<u> </u>						
Management and general	5,456,385	-	5,456,385	4,703,618	-	4,703,618			
Fundraising	354,988		354,988	472,713		472,713			
Total support services	5,811,373		5,811,373	5,176,331		5,176,331			
Total expenses	57,160,407		57,160,407	75,056,832		75,056,832			
Change in net assets	2,033,966	(3,325,966)	(1,292,000)	3,427,483	(12,531,141)	(9,103,658)			
Net assets									
Beginning of year	13,925,915	29,490,513	43,416,428	10,498,432	42,021,654	52,520,086			
Adjustments to beginning net asset	2,584,404	(3,649,499)	(1,065,095)						
Beginning of year, as restated	16,510,319	25,841,014	42,351,333	10,498,432	42,021,654	52,520,086			
End of year	\$ 18,544,285	\$ 22,515,048	\$ 41,059,333	\$ 13,925,915	\$ 29,490,513	\$ 43,416,428			

### CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

																		Management		
					Hong										United	GYE	Total	and		
	Australia	Brazil	Chile	France	Kong	India	Ireland	Italy	Kenya	Mexico	Pakistan	Singapore	Spain	Thailand	Kingdom	Global	Programs	General	Fundraising	Total
Salaries and fringe - direct	\$ 1,638,984	\$ 694,293	\$ 296,628	\$ 1,338,438	\$ 1,945,090	\$ 935,867	\$ 877,386	\$ 980,758	\$ 841,898	\$ 510,292	\$ 96,937	\$ 647,538	\$ 790,336	\$ 302,040	\$ 3,976,149	\$ 8,045,524	\$ 23,918,158	\$ 3,077,713	\$ 342,344	\$ 27,338,215
Salaries and fringe - in-kind	-	16,185		-	-	-	44,744		-			-			119,268	7,142,260	7,322,457	-	-	7,322,457
Direct subcontractor costs	296,946	325,726	148,247	324,464	188,729	655,660	64,813	2,215,778	191,096	21,404	149,971	105,265	758,022	78,206	762,309	2,713,964	9,000,600	1,165,473	3,000	10,169,073
Subgrant expenses	-	-		-	-	-	-	-	21,534		4,901					560,000	586,435	-	-	586,435
Travel	15,100	4,724	374	9,512	34,550	131,120	7,207	20,059	64,930	16,459	8,242	5,571	21,731	4,600	65,827	85,131	495,137	4,568	-	499,705
Accounting and legal	37,443	21,166	8,162	22,160	8,210	47,374	32,556	122,555	13,516	12,907	6,915	24,220	34,140	17,530	92,247	90,037	591,138	311,584	-	902,722
Office expenses	152,871	33,459	89,102	115,288	323,994	87,000	63,815	1,263,212	98,132	58,503	598	71,203	8,938	18,212	340,374	2,024,535	4,749,236	729,906	9,644	5,488,786
Occupancy - direct	10,804	19,568	14,504	49,047	152,969	44,227	15,202	-	72,515	4,455	5,825	30,325	31,863	15,389	77,357	18,962	563,012	200	-	563,212
Occupancy - in-kind	-	-		-	-	-	-	-	-	-	-	-	-	-	181,797	-	181,797	-	-	181,797
Other expenses	34,490	(11,315)	195,893	(10,532)	7,148	(198,329)	43,285	(85,835)	160,607	(49,091)	(30,441)	(13,181)	(83,567)	7,804	(298,858)	306,187	(25,735)	166,941		141,206
Student related expenses	354,921	44,352	46,291	-	544,294	1,507,657	8,927	13,727	50,089	25,303	13,696	188,912	44,299	86,623	259,243	40,217	3,228,551	-	-	3,228,551
Recruitment	31,454	6,012	42,670	8,805	144,401	18,559	2,419	162,784	1,188	35,573	-	17,307	31,371	1,116	15,167	1,843	520,669		-	520,669
Depreciation	2,053	7,254	878	32,792	58,136	10,962	4,474	15,988		1,820		5,401	3,732	3,933	70,082	74	217,579			217,579
Total expenses	\$ 2,575,066	\$ 1,161,424	\$ 842,749	\$ 1,889,974	\$ 3,407,521	\$ 3,240,097	\$ 1,164,828	\$ 4,709,026	\$ 1,515,505	\$ 637,625	\$ 256,644	\$ 1,082,561	\$ 1,640,865	\$ 535,453	\$ 5,660,962	\$ 21,028,734	\$ 51,349,034	\$ 5,456,385	\$ 354,988	\$ 57,160,407

### CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

																			Management		
					Hong										United	United	GYE	Total	and		
	Australia	Brazil	Chile	France	Kong	India	Ireland	Italy	Kenya	Mexico	Pakistan	Singapore	Spain	Thailand	Kingdom	States	Global	Programs	General	Fundraising	Total
Salaries and fringe - direct	\$ 1,642,479	\$ 766,019	\$ 127,454	\$ 1,699,957	\$ 1,227,054	\$ 937,729	\$ 476,869	\$ 755,875	\$ 1,001,549	\$ 453,721	\$ 105,814	\$ 748,688	\$ 789,579	\$ 250,918	\$ 3,702,744	\$ 12,216,880	\$ 6,785,031	\$ 33,688,360	\$ 3,079,182	\$ 464,260	\$ 37,231,802
Salaries and fringe - in-kind	-	39,949	-	-	-	-	83,676	-	-	-	-	-	-	-	-	-	9,740,640	9,864,265	-	-	9,864,265
Direct subcontractor costs	680,940	430,414	124,996	605,867	621,400	435,584	101,423	3,290,599	95,777	21,994	7,785	73,154	438,284	42,807	902,784	1,530,243	2,396,351	11,800,402	671,073	-	12,471,475
Subgrant expenses	-	11,749	-	-	20,000	-	-	-	-	-	75,981	-	-	-	-	-	175,000	282,730	-	-	282,730
Travel	9,536	18,760	-	13,361	2,302	73,376	8,631	16,663	40,994	8,253	362	3,322	17,846	2,303	49,567	14,419	57,057	336,752	1,484	578	338,814
Accounting and legal	22,889	22,310	4,914	22,979	4,692	61,756	8,703	133,043	40,069	11,103	9,347	14,407	33,478	12,686	22,429	352,344	88,021	865,170	268,270	-	1,133,440
Office expenses	88,872	53,636	27,176	70,240	105,951	56,163	40,596	232,849	84,852	18,260	(43,215)	79,533	15,861	7,087	315,177	675,933	2,061,419	3,890,390	597,033	7,277	4,494,700
Occupancy - direct	13,236	30,034	6,628	128,009	121,337	38,754	16,403	-	68,375	4,040	270	16,907	38,424	16,178	76,613	99,540	14,171	688,919	-	-	688,919
Occupancy - in-kind	-	-	-	-	-	-	-	-	-	-	-	-	-	-	314,281	-	29,179	343,460	-	-	343,460
Other expenses	14,338	39,419	1,580	9,854	14,644	162,748	30,049	87,721	8,211	8,002	153,423	7,862	12,292	57,259	104,652	39,974	231,734	983,762	84,383	598	1,068,743
Student related expenses	1,414,803	175,646	7,570	-	43,747	1,100,887	18,088	57	98,514	24,339	554	106,575	32,926	34,821	239,942	987,480	3,326	4,289,275	-	-	4,289,275
Recruitment	114,412	21,418	9,578	86,589	182,235	5,333	18,544	-	4,489	30,810	-	2,759	59,535	138	89,703	2,020,057	2,298	2,647,898	2,000	-	2,649,898
Depreciation	2,321	12,408	469	34,639	56,540	8,322	4,085	12,908		1,659		5,695	3,740	2,663	53,669			199,118	193		199,311
Total expenses	\$ 4,003,826	\$ 1,621,762	\$ 310,365	\$ 2,671,495	\$ 2,399,902	\$ 2,880,652	\$ 807,067	\$ 4,529,715	\$ 1,442,830	\$ 582,181	\$ 310,321	\$ 1,058,902	\$ 1,441,965	\$ 426,860	\$ 5,871,561	\$ 17,936,870	\$ 21,584,227	\$ 69,880,501	\$ 4,703,618	\$ 472,713	\$ 75,056,832

### CONSOLIDATED STATEMENTS OF CASH FLOWS

## YEARS ENDED DECEMBER 31, 2023 AND 2022

	2023	2022
Cash flows from an exating activities		
Cash flows from operating activities  Change in net assets	\$ (1,292,000)	\$ (9,103,658)
Adjustments to reconcile change in net assets to net cash	ψ (1,2/2,000)	φ (7,105,050)
provided by operating activities		
Depreciation	217,579	199,311
Adjustments to beginning net assets	(1,065,095)	177,311
Loss on disposal of fixed assets	30,194	-
Unrealized exchange (gain) loss on investments	30,174	(4,388)
Changes in assets and liabilities	-	(4,300)
Accounts receivable	(682,835)	469,874
Grants and contributions receivable	1,015,372	11,513,954
Prepaid expenses and other assets	(570,749)	(311,351)
Accounts payable	99,231	1,035,832
Accrued expenses	957,015	339,210
Refundable advances	(1,522,123)	(2,433,491)
Net cash provided by (used for) operating activities	(2,813,411)	1,705,293
Cash flows from investing activities		
Purchases of short term investments	_	(12,213,784)
Proceeds from sales of investments	13,369,547	-
Purchases of property and equipment	-	(279,679)
Net cash provided by (used for) investing activities	13,369,547	(12,493,463)
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Net change in cash and cash equivalents	10,556,136	(10,788,170)
Cash and cash equivalents		
Beginning of year	15,939,805	26,727,975
End of year	\$ 26,495,941	\$ 15,939,805

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2023 AND 2022

#### NOTE 1. ORGANIZATION AND PROGRAM SERVICES

Generation: You Employed, Inc. (GYE), is a nonprofit that believes in the power of employment to change lives. They prepare, place, and support people into careers that would otherwise be inaccessible across 17 countries, and advocate for new approaches that will open up opportunities to everyone. To date, more than 120,000 people have graduated from Generation: You Employed, Inc. programs, together earning over \$1 billion in wages. Generation: You Employed, Inc. works with more than 15,000 employers and many implementation partners and funders. For more information, visit generation.org.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Principles of Consolidation** - The consolidated financial statements include the accounts of Generation: You Employed, Inc. (Global), and its controlled affiliates – Generation USA Inc., Generation Capacitacion SpA (Chile), Fundacion Generation Chile, Generation Program Kenya, MSI Generation Servicios S.A. de C.V. (Mexico), Programa Generation Mexico, Asociacion Civil (Mexico), Fundación Generation Spain (Spain), Generation Australia LTD (Australia), Associacao Generation Brasil (Brazil), Generation Plus Ton Empoli (France), Generation: You Employed (HK) LTD (Hong Kong), Generation India Foundation (India), Generation You Employed, Ireland, Fondazione Generation: Italy (Italy), Foundation for Youth Employment Pakistan (Pakistan), Generation: You Employed, Singapore LTD (Singapore), Generation You Employed (Thailand) Co. Ltd and Generation You Employed, UK (UK). Significant intra-entity transactions have been eliminated in consolidation, including subsidies, working capital loans, affiliate dues and share capitalizations.

**Basis of Accounting** - The accompanying consolidated financial statements have been prepared using the accrual method of accounting. Revenue is recognized when earned and expenses when the obligation is incurred.

**Consolidated Financial Statement Presentation** - Consolidated financial statement presentation follows the recommendations of U.S. generally accepted accounting principles in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC), Not-for-Profit Entities - Presentation of Financial Statements. Under those principles, GYE is required to report information regarding its financial position and activities according to two classes of net assets - net assets without donor restrictions and net assets with donor restrictions.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

**Income Taxes** - GYE is exempt from Federal income taxes as a public charity under Section 501(c)(3) of the Internal Revenue Code. GYE is not classified as a private foundation. Any income of GYE that is not related to exempt purposes of the organization, less any applicable deductions, is subject to federal and state taxes.

GYE accounts for income taxes in accordance with the ASC Topic *Income Taxes*. These provisions provide consistent guidance for the accounting for uncertainty in income taxes recognized in an entity's consolidated financial statements and prescribe a threshold of "more likely than not" for recognition and derecognition of tax positions taken or expected to be taken in a tax return.

GYE performed an evaluation of uncertain tax positions for the years ended December 31, 2023 and 2022, and determined that there were no matters that would require recognition in the consolidated financial statements or that may have an effect on its tax-exempt status. As of December 31, 2023, the statute of limitations for tax years 2020 through 2022 remain open with the U.S. federal jurisdiction. It is GYE's policy to recognize interest and/or penalties related to uncertain tax positions, if any, in unrelated business income tax expense.

**Use of Estimates** - The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Investments** - Investments consist of amounts held in fixed deposit and treasury securities held by GYE Global, and by GYE's Kenyan affiliate, and are reported at fair value, estimated based on actual cost. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Purchases and sales of securities are reported on a trade-date-basis. Interest income is reported on the accrual basis. Dividends are reported on the ex-dividend date.

Unrealized gains (losses) resulting from increases (decreases) in fair value of securities held as well as the net realized gains (losses) arising from sales of securities are included in investment income. Investment income is reported in the consolidated statements of activities net of all external and direct internal investment expenses.

Such investments are exposed to various risks such as market and credit risk. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term would materially affect investment balances and the amounts reported in the consolidated financial statements.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Accounts, Grants and Contributions Receivable - Accounts, grants, and contributions receivable are reported at net realizable value, or the amount GYE expects to collect. GYE's management periodically reviews the status of all receivable balances for collectability. Management believes the balances due as of December 31, 2023 and 2022 are fully collectible. Accordingly, an allowance for doubtful accounts has not been established.

**Refundable Advances** - Refundable advances consists of unexpended amounts received from grant agreements that are refundable if not spent in future periods. Such amounts will be recognized as revenue as related allowable expenses are incurred.

**Net Assets** - Net assets are reported in two distinct classes as follows:

Net assets without donor restrictions - These net assets are available to finance the general operations of GYE. The only limits on the use of net assets without donor restrictions are the broad limits resulting from the nature of GYE, the environment in which it operates, and the purposes specified in its organizing documents.

Net assets with donor restrictions - These net assets result from contributions and other inflows of assets, the use of which by GYE is limited by donor-imposed time or purpose restrictions that are either temporary or perpetual.

**Revenue Recognition** - Revenue is derived from both exchange transactions and contribution transactions. Revenue from exchange transactions is recognized when control of promised services is transferred to customers, in an amount that reflects the consideration GYE expects to be entitled to in exchange for those services. Exchange transactions generally relate to contracts with employers, for which the related services are considered transferred over time as costs are incurred. Payments are generally required in advance and are reported as deferred contract revenue until the related revenue is recognized. Unconditional contributions are recognized upon receipt of cash or other assets, or when a donor promises to transfer cash or other assets in the future. Conditional promises to give, that is, those with a measurable performance or other barrier and a right of return or release, are not recognized until the conditions on which they depend have been substantially met.

**Contributions** - Donor-restricted contributions are generally reported as increases in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

**Contributed Nonfinancial Assets** - GYE receives in-kind contributions, primarily in the form of donated salaries and occupancy costs. GYE's policy is to recognize contributed professional services if the services received create or enhance nonfinancial assets or require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. In-kind contributions have been recognized as revenue and related expense at estimated fair value (see Note 8).

**Functional Allocation of Expenses** - The costs of providing the various programs and supporting activities of the organization have been summarized on a functional basis in the consolidated statements of activities and functional expenses. Costs that can be specifically identified with a final cost objective are charged directly to that activity. Other costs are allocated among the program and supporting services benefited based on management's best estimates. Salaries and related fringe benefits are allocated based on employee time and effort studies. Other common costs such as occupancy, depreciation and related infrastructure costs are also allocated based on employee time and effort studies.

#### NOTE 3. GRANTS AND CONTRIBUTIONS RECEIVABLE

Grants and contributions receivable as of December 31, 2023 and 2022 are due as follows:

	2023	2022
Amounts due in less than one year	\$ 14,555,057	\$ 14,497,040
Amounts due in two to five years	3,726,611	4,800,000
	\$ 18,281,668	\$ 19,297,040

Grants and contributions due in more than one year were not discounted to their net present value because the effects are considered immaterial to the consolidated financial statements.

#### NOTE 4. LIQUIDITY AND AVAILABILITY OF FINANCIAL RESOURCES

As part of GYE's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The following table represents GYE's financial assets available to meet cash needs for general expenditures within one year as of December 31, 2023 and 2022.

	2023	2022
Total assets at end of year Less nonfinancial assets	\$ 48,936,875	\$ 51,759,847
Prepaid expenses	(2,950,510)	(2,379,761)
Property and equipment, net	(315,897)	(563,670)
Total financial assets at end of year	45,670,468	48,816,416
Less amounts not available to meet general expenditures		
coming due within one year		
Receivables due in more than one year	(3,726,611)	(4,800,000)
Amounts subject to donor time and purpose restrictions	(22,515,048)	(29,490,513)
Financial assets available to meet		
general expenditures within one year	<u>\$ 19,428,809</u>	<u>\$ 14,525,903</u>

#### NOTE 5. INVESTMENTS AND FAIR VALUE MEASUREMENTS

Investments consist of amounts held in fixed deposit and treasury securities held by GYE's Kenyan affiliate of \$224,575 and are reported at fair value, estimated based on actual cost. In accordance with U.S. generally accepted accounting principles, GYE uses the following prioritized input levels to measure investments carried at fair value. The input levels used for valuing investments are not necessarily an indication of risk.

- Level 1 Observable inputs that reflect quoted prices for identical assets or liabilities in active markets, such as stock quotes;
- Level 2 Includes inputs other than Level 1 inputs that are directly or indirectly observable in the marketplace, such as yield curves or other market data; and
- Level 3 Unobservable inputs which reflect the reporting entity's assessment of the assumptions that market participants would use in pricing the asset or liability including assumptions about risk, such as bid/ask spreads and liquidity discounts.

### NOTE 5. INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Fair values of investments measured at fair value on a recurring basis are valued as follows at December 31, 2023 and 2022:

		20	)23	
	Total	Level 1	Level 2	Level 3
Fixed deposit Treasury bills	\$ 75,503 69,122 \$ 144,625	\$ - <u>-</u> \$ -	\$ 75,503 69,122 \$ 144,625	\$ - <u>-</u> \$ -
		20	)22	
	Total	Level 1	Level 2	Level 3
Fixed deposit Treasury bills	\$ 13,350,142 <u>164,030</u> \$ 13,514,172	\$ - - \$ -	\$ 13,350,142	\$ - - \$ -

#### NOTE 6. PROPERTY AND EQUIPMENT

Furniture and equipment are capitalized and depreciated using the straight-line method over the estimated useful lives of the assets (3 - 5 years). Property and equipment and depreciation expense consisted of the following as of and for the year ended December 31, 2023:

	Australia	Brazil	Chile	France	Hona Kona	India	Ireland	Italy	Kenva	Mexico	Singapore	Spain	Thailand	United Kingdom	Total
Furniture and office equipment	\$ -	\$ 1,892	\$ 2,001	\$ -	\$ 116,213	\$ 4,248	\$ -	\$ 36,017	\$ 43,355	\$ 4,749	\$ -	\$ -	\$ 15,989	\$ -	\$ 224,464
Leasehold Improvement	-	-	-	-	85,278	-	-	-	-	-	-	-	-	-	85,278
Plant and machinery	-	-	-	-	-	1,005	-	59,960	-	-	-	-	-	-	60,965
Intangible assets	-	-	-	278,022	-	-	-	-	-	-	-	-	-	-	278,022
Computer equipment	8,636	35,111	2,310	19,320		29,420	14,242		21,883	6,514	24,293	18,741		248,293	428,763
	8,636	37,003	4,311	297,342	201,491	34,673	14,242	95,977	65,238	11,263	24,293	18,741	15,989	248,293	1,077,492
Less accumulated depreciation	(6,932	(21,787)	(1,316)	(247,430)	(146,728)	(29,808)	(11,528)	(46,082)	(42,903)	(9,200)	(16,878)	(13,458)	(7,075)	(160,470)	(761,595)
Net property and equipment	\$ 1,704	\$ 15,216	\$ 2,995	\$ 49,912	\$ 54,763	\$ 4,865	\$ 2,714	\$ 49,895	\$ 22,335	\$ 2,063	\$ 7,415	\$ 5,283	\$ 8,914	\$ 87,823	\$ 315,897
Depreciation expense	\$ 2,053	\$ 7,254	<u>\$ 878</u>	\$ 32,792	\$ 58,136	\$ 10,962	\$ 4,474	\$ 15,988	<u>s - </u>	\$ 1,894	\$ 5,401	\$ 3,732	\$ 3,933	\$ 70,082	\$ 217,579

Property and equipment and depreciation expense consisted of the following as of and for the year ended December 31, 2022:

	Austra	ia Brazil	Chile	France	Hong Kong	India	Ireland	Italy	Kenya	Mexico	Singapore	Spain	Thailand	United Kingdom	Total
Furniture and office equipment	\$ -	\$ 2,2	1 \$ 2,0	5 \$ -	\$ 107,525	\$ 4,267	\$ -	\$ 25,385	\$ 55,177	\$ 4,139	\$ -	\$ -	\$ 8,702	\$ -	\$ 209,501
Leasehold Improvement		-	-	-	85,253	-	-	-	-	-	-	-	-	-	85,253
Plant and machinery		-	-	-	-	1,010	-	38,977	-	-	-	-	-	-	39,987
Intangible assets		-	-	270,93	5 -	-	-	-	-	-	-	-	-	-	270,935
Computer equipment	8,6	38 105,8	16 2,3	4 56,02	6	29,553	13,818		27,850	5,677	19,849	18,442		212,944	501,017
	8,6	38 108,0	7 4,4	9 326,96	1 192,778	34,830	13,818	64,362	83,027	9,816	19,849	18,442	8,702	212,944	1,106,693
Less accumulated depreciation	(4,8	80) (20,1	6)(4	9) (207,75	9) (88,597)	(18,956)	(6,778)	(28,962)	(49,563)	(6,245)	(12,772)	(10,602)	(3,116)	(84,208)	(543,023)
Net property and equipment	\$ 3,7	58 \$ 87,9	\$ 4,0	0 \$ 119,20	2 \$ 104,181	\$ 15,874	\$ 7,040	\$ 35,400	\$ 33,464	\$ 3,571	\$ 7,077	\$ 7,840	\$ 5,586	\$ 128,736	\$ 563,670
Depreciation expense	\$ 2,3	21 \$ 12,4	18 \$ 4	9 \$ 34,63	9 \$ 56,540	\$ 8,322	\$ 4,085	\$ 12,908	\$ -	\$ 1,852	\$ 5,695	\$ 3,740	\$ 2,663	\$ 53,669	\$ 199,311

#### NOTE 7. NET ASSETS WITH DONOR RESTRICTIONS

Activity in net assets with donor restrictions as of and for the year ended December 31, 2023 was as follows:

	Beginning	Restricted	Released from	End
	of Year	Contributions	Restrictions	of Year
Purpose restricted - governments Purpose restricted - foundation and other Time restricted	\$ 1,475,863 10,490,151 13,875,000 \$ 25,841,014	\$ - 21,764,566 1,755,000 \$ 23,519,566	\$ (773,924) (16,196,058) (9,875,550) \$(26,845,532)	\$ 701,939 16,058,659 5,754,450 \$ 22,515,048

Activity in net assets with donor restrictions as of and for the year ended December 31, 2022 was as follows:

	Beginning	Restricted	Released from	End
	of Year	Contributions	Restrictions	of Year
Purpose restricted - governments	\$ 2,255,386	\$ 210,878	\$ (990,401)	\$ 1,475,863
Purpose restricted - foundation and other	39,366,268	11,640,558	(36,967,176)	14,039,650
Time restricted	400,000	13,875,000	(300,000)	13,975,000
	\$ 42,021,654	\$ 25,726,436	<u>\$(38,257,577</u> )	\$ 29,490,513

#### NOTE 8. RELATED PARTIES AND CONTRIBUTED NONFINANCIAL ASSETS

McKinsey employees provide certain programmatic contributions to GYE which are reported as contributed nonfinancial assets. The total fair value of these services for the years ended December 31, 2023 and 2022, was \$7,142,260 and \$9,740,640, respectively.

McKinsey also provides office space in Washington, D.C. to GYE which is reported as a contributed nonfinancial assets. The fair value of this office space for the years ended December 31, 2023 and 2022 was \$-0- and \$29,179, respectively.

Contributed nonfinancial assets did not have donor-imposed restrictions. Contributed nonfinancial assets were utilized only in programmatic activities. A summary of the fair value estimates related to contributed nonfinancial assets follows:

Rent: Contributed rent is estimated at the fair value of comparable space as established by an independent appraisal of comparable space and facilities in a privately-owned building in the same locality using information on the date of donation.

Services: Contributions of donated services that either create or enhance nonfinancial assets or that require specialized skills were provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. Donated services are recorded at fair value in the period received. Donated services are provided by professional or technical personnel, consultants and other skilled labor and are an integral and necessary part of the program.

## NOTE 8. RELATED PARTIES AND CONTRIBUTED NONFINANCIAL ASSETS (CONTINUED)

During the years ended December 31, 2023 and 2022, GYE paid for certain salaries and administrative expenses of McKinsey.org, another non-profit organization founded by McKinsey, totaling \$-0- and \$65,288, respectively. At December 31, 2023 and 2022, the balance due from McKinsey.org totaled \$-0- and \$429, respectively. These amounts will be reimbursed by McKinsey.org.

#### NOTE 9. RETIREMENT PLAN

**Defined Contribution Plan** - GYE maintains a qualified profit-sharing plan under Section 403(b) of the Internal Revenue Code for employees who have completed two months of service and have attained age 21. GYE made contributions to the plan of \$180,865 and \$536,654 during the years ended December 31, 2023 and 2022, respectively.

#### NOTE 10. RESTATEMENT ADJUSTMENT

During the year ended December 31, 2022, it was found that the accounts receivables in the prior year for Generation USA was understated. This caused a restatement of the December 31, 2021 consolidated statement of financial position to include an increase in grants and contributions receivable of \$1,137,500 and an increase in net assets by the same amount. In addition, during the year ended December 31, 2023 GYE affiliate in Kenya made adjustment to its beginning net assets by \$315,407 due to revenue recognition error in the prior years.

In February 2023, the GYE Board of Directors decided to terminate the affiliation agreement between GYE and Generation USA. Generation USA is a separate legal entity affiliated with GYE. In the process of disaffiliation, Generation USA is required to establish a new name and brand that will be independent of the GYE and Generation USA brands. As a result of the disaffiliation, Generation USA financials are not consolidated in the current year and beginning net assets have been restated to reflect the disaffiliation as follows:

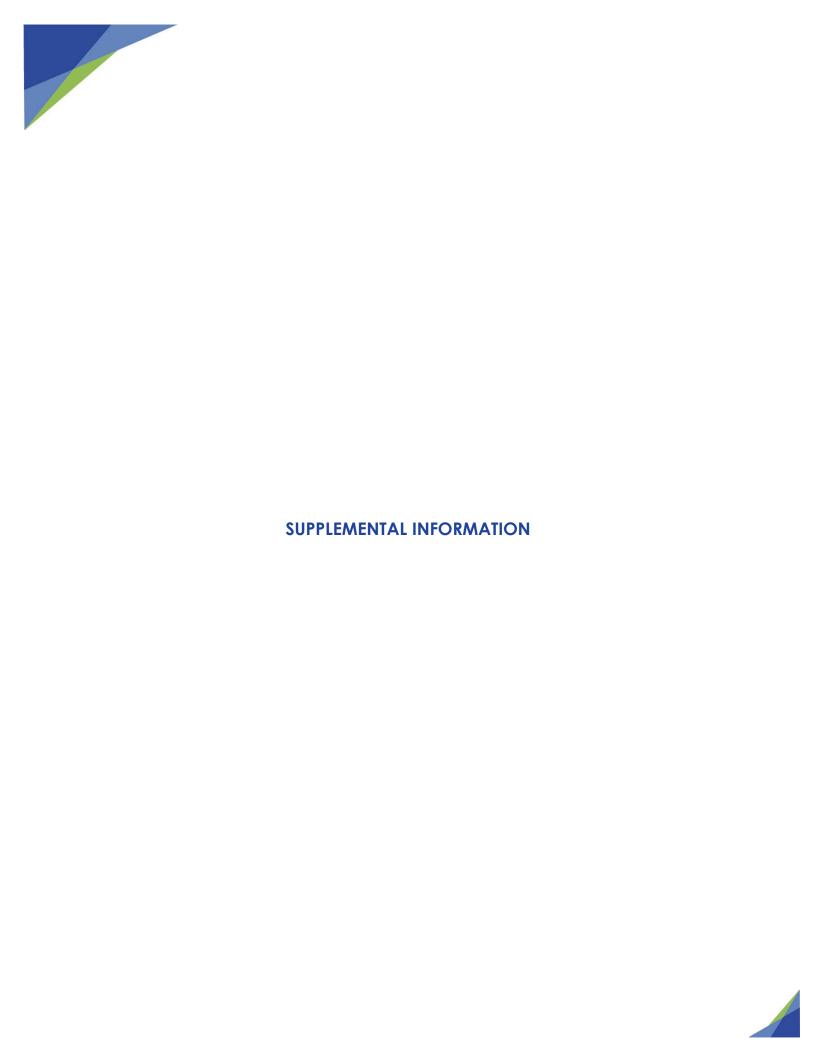
Consolidated nete assets December 31, 2022	\$ 43,416,428
Less: Generation USA net assets at December 31, 2022	(1,380,502)
Add: Generation Kenya prior period adjustment	315,407
Adjusted beginning net assets, January 1, 2023	\$ 42,351,333

#### NOTE 11. CONCENTRATIONS

GYE maintains its cash and cash equivalents with a single financial institution. Deposits are entirely insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per depositor. At December 31, 2023, GYE had uninsured cash balances of approximately \$12,965,000. Additionally, GYE affiliates held cash in foreign banks totaling approximately \$12,936,000 in U.S. dollars. Management regularly monitors the financial institutions, together with its cash balances, to reduce any potential risk.

## NOTE 12. SUBSEQUENT EVENTS

Subsequent events have been evaluated through September 16, 2024, which is the date the consolidated financial statements were available to be issued. This review and evaluation revealed no material event or transaction which would require an adjustment to, or disclosure in, the accompanying consolidated financial statements.



### CONSOLIDATING STATEMENT OF FINANCIAL POSITION

## DECEMBER 31, 2023

Assets	Australia	Brazil	Chile - OTEC	Chile Foundation	France	Hong Kong	India	Ireland	Italy	Kenya	Mexico SA	Mexico AC	Pakistan	Singapore	Spain	Thailand	United Kingdom	GYE Global	Subtotal	Eliminations	Consolidated Total
Current assets Cash Accounts receivable Grants and contributions receivable Short term investments Due from countries Prepaid expenses and other assets	\$ 410,492 - 31,469 - - - - - 19,027 460,988	\$ 599,107 - 53 - - 2,440 601,600	\$ 203,603 - - - - - 2,238 205,841	\$ 34,483 - 181,110 - - 1,849 217,442	\$ 281,993 554,622 - - - 836,615	\$ 44,510 - 1,015,980 - - - - - - - - - - - - - - - - - - -	\$ 1,391,365 5,003 7,683 - - - 45,876 1,449,927	\$ 544,583 	\$ 5,744,015 	\$ 184,147 60,750 - 144,625 - 7,024 396,546	\$ 93,947 	\$ 716,733 - - - - - - 14 716,747	\$ 94,857 - 99,786 	\$ 543,481 - 224,757 - 14,303 782,541	\$ 151,873 - 62,488 - - - 227,520 441,881	\$ 79,658 	\$ 1,896,781 - 219,526 - - 347,873 2,464,180	\$ 13,480,313 917,055 11,172,301 - 305,609 2,116,011 27,991,289	\$ 26,495,941 982,808 14,560,038 144,565 361,711 2,950,510 45,495,633	\$ - (234,574) (4,981) - (361,711) - (601,266)	\$ 26,495,941 748,234 14,555,057 144,625 - 2,950,510 44,894,367
Non current assets Grants and contributions receivable, net of current portion Property, plant and equipment, net Total assets	1,704 \$ 462,692	15,216 \$ 616,816	\$ 205,841	2,995 \$ 220,437	49,912 \$ 886,527	54,763 \$ 1,221,209	4,865 \$ 1,454,792	2,714 \$ 629,880	49,895 \$ 6,627,920	22,335 \$ 418,881	- 444 \$ 201,702	1,619 \$ 718,366	- - \$ 195,588	- 7,415 \$ 789,956	5,283 \$ 447,164		87,823 \$ 2,552,003	3,726,611 	3,726,611 315,897 \$ 49,538,141	\$ (601,266)	3,726,611 315,897 \$ 48,936,875
Liabilities and Net Assets																					
Current liabilities Accounts payable Accrued expenses Refundable advances Due to GYE Global Total liabilities	\$ 35,503 238,633 - 618,718 892,854	\$ 4,614 28,171 - 944 33,729	\$ 174,310 - - - - 174,310	\$ 65,427 28,015 - - 93,442	\$ 909,362 - - - (62,841) 846,521	\$ - 205,411 393,199 - 598,610	\$ 128,226 1,043,659 - (626,408) 545,477	\$ 97,970 76,730 325,897 - 500,597	\$ - 405,118 (82,588) 322,530	\$ 46,037 564 162,149 29,350 238,100	\$ 1,521 94,646 - 24,251 120,418	\$ 8,171 54,999 - 198,745 261,915	\$ 161,430 18,664 - - - 180,094	\$ 2,882 98,903 58 24,567 126,410	\$ 215,945 200,995 - - 416,940	\$ - 48,741 - 180,545 229,286	\$ 18,754 1,097,117 663,131 56,428 1,835,430	\$ 578,853 483,292 - - 1,062,145	\$ 2,449,005 3,718,540 1,949,552 361,711 8,478,808	\$ (234,574) (4,981) - (361,711) (601,266)	\$ 2,214,431 3,713,559 1,949,552 - - 7,877,542
Net assets Without donor restrictions With donor restrictions	(430,162)	583,087	31,531	126,995	40,006	622,599	909,315	129,283	6,305,390	180,781	81,284	456,451	15,494	663,546	30,224	(58,819)	716,573	8,140,707 22,515,048	18,544,285 22,515,048		18,544,285 22,515,048
Total net assets  Total liabilities and net assets	(430,162) \$462,692	583,087 \$ 616,816	31,531 \$ 205,841	126,995 \$ 220,437	40,006 \$ 886,527	622,599 \$ 1,221,209	909,315	129,283 \$ 629,880	6,305,390 \$6,627,920	180,781 \$ 418,881	81,284 \$201,702	456,451 \$ 718,366	15,494 \$ 195,588	663,546 \$ 789,956	30,224 \$ 447,164	(58,819) \$ 170,467	716,573 \$ 2,552,003	30,655,755 \$ 31,717,900	41,059,333 \$ 49,538,141	\$ (601,266)	41,059,333 \$ 48,936,875

### CONSOLIDATING STATEMENT OF FINANCIAL POSITION

## DECEMBER 31, 2022

Assets	Australia	Brazil	Chile - OTEC	Chile Foundatio	France	Hong Kong	India	Ireland	Italy	Kenya	_Mexico SA_	Mexico AC	Pakistan	Singapore	Spain	Thailand	United Kingdom	US Inc.	GYE Global	Subtotal	Eliminations	Consolidated Total
Current assets  Cash Accounts receivable Grants and contributions receivable Short term investments Due from countries Prepaid expenses and other assets  Non current assets	\$ 737,912 	\$ 255,207 	\$ - 43,864 - - - 43,864	\$ 317,435 - 41,477 16,259 375,171	638,951	\$ 149,564 	\$ 1,677,148 10,933 5,521 - - 17,174 1,710,776	\$ 492,021 81,380 - - - - - - - - - - - - - - - - - - -	\$ 5,104,658 - 338,253 - - - 5,442,911	\$ 589,852 51,359 - 260,121 - 3,181 904,513	\$ 104,792 	\$ 478,503 - - - - - - - - - - 478,515	\$ 28,229 - - - - - - - - - - - - - - - - - -	\$ 928,442 110,834 - 15,985 1,055,261	\$ 730,521 	\$ 17,294 	\$ 1,139,253 	\$ 1,434,512 3,213 1,384,009 - - 271,173 3,092,907	\$ 1,634,866 750,732 10,347,840 13,254,051 2,445,603 2,438,028 30,871,120	\$ 15,939,805 816,237 14,627,740 13,514,172 2,445,603 3,622,679 50,966,236	\$ - (750,838) (130,700) - (2,445,603) - (1,242,918) (4,570,059)	\$ 15,939,805 65,399 14,497,040 13,514,172 
Grants and contributions receivable, net of current portion Property, plant and equipment, net	3,758	87,941		4,000	119,202	104,181	15,874	7,040	35,400	33,463	457	3,114		7,077	7,840	5,587	128,736	300,000	4,500,000	4,800,000 563,670		4,800,000 563,670
Total assets	\$ 775,928	\$ 496,556	\$ 43,864	\$ 379,171	\$ 877,749	\$ 1,450,597	\$ 1,726,650	\$ 587,853	\$ 5,478,311	\$ 937,976	\$ 161,719	\$ 481,629	\$ 29,242	\$ 1,062,338	\$ 847,520	\$ 74,296	\$ 2,154,480	\$ 3,392,907	\$ 35,371,120	\$ 56,329,906	<u>\$ (4,570,059)</u>	\$ 51,759,847
Liabilities and Net Assets  Current liabilities  Accounts payable Accrued expenses Refundable advances Due to GYE Global Total liabilities	\$ 136,772 346,913 152,813 620,943 1,257,441	\$ 14,262 48,124 - 867 63,253	\$ 40,353 - - - - - 40,353	\$ 366,991 12,180 - - - 379,171	\$ 841,860 - - (2,926) 838,934	\$ 141,635 241,236 819,636 29,117 1,231,624	\$ 132,877 348,448 - 763,082 1,244,407	\$ 40.562 33.854 240.865 149.965 465.246	\$ (855,719) - 1,334,289 (802,699) (324,129)	\$ 111,988 (26,182) 340,560 509,698 936,064	\$ 3,976 62,084 - 26,420 92,480	\$ 3,695 48,289 - 219,959 271,943	\$ 170,813 5,764 - - 176,577	\$ 1,198 141,148 6,350 146,219 294,915	\$ 245,532 170,270 - 393,791 809,593	\$ - 29,102 - 29,102	\$ 9,046 566,446 496,162 409,202 1,480,856	\$ 833,626 1,115,813 81,000 (18,034) 2,012,405	\$ 705,771 907,472 - - 1,613,243	\$ 2,945,238 4,050,961 3,471,675 2,445,604 12,913,478	\$ (830,038) (1,294,417) - (2,445,604) (4,570,059)	\$ 2,115,200 2,756,544 3,471,675 
Net assets Without donor restrictions With donor restrictions Total net assets	(481,513) 	433,303	3,511		38,815	218,973 	482,243 	122,607	5,802,440	1,912	69,239	209,686	(147,335)	767,423 	37,927	45,194  45,194	673,624	(2,268,997) 3,649,499 1,380,502	7,916,863 25,841,014 33,757,877	13,925,915 29,490,513 43,416,428	<u>:</u>	13,925,915 29,490,513 43,416,428
Total liabilities and net assets	\$ 775,928	\$ 496,556	\$ 43,864	\$ 379,171	\$ 877,749	\$ 1,450,597	\$ 1,726,650	\$ 587,853	\$ 5,478,311	\$ 937,976	\$ 161,719	\$ 481,629	\$ 29,242	\$ 1,062,338	\$ 847,520	\$ 74,296	\$ 2,154,480	\$ 3,392,907	\$ 35,371,120	\$ 56,329,906	\$ (4,570,059)	\$ 51,759,847

### CONSOLIDATING STATEMENT OF ACTIVITIES

	Australia	Brazil	Chile - OTEC	Chile Foundation	France	Hona Kona	India	Ireland	Italy	Kenva	M exico SA	Mexico AC	Pakistan	Singapore	Spain	Thailand	United Kinadom	GYE Global	Subtotal	Eliminations	Consolidated Total
Revenue without donor restrictions																					
Grants and contributions	\$ 972,820	\$ 947,549	\$ 227,758	\$ 855,215	\$ 848,252	\$ 3,831,327	\$ 2,442,718	\$ 377,526	\$ 5,039,628	\$ 312,587	\$ -	\$ 815,501	\$ 370,333	\$ 91,292	\$ 469,505	\$ -	\$ 1,154,826	\$ 485,480	\$19,242,317	\$ (237,752)	\$ 19,004,565
Government grants	348,413	-	-	-	275,086	6,993	-	64,620	-	-	-	-	-	29,505	-	-	2,847,694	-	3,572,311	-	3,572,311
Contributed nonfinancial assets	-	16,185	-	-	-	-	-	44,744	-	-	-	-	-	-	-	-	301,064	7,142,260	7,504,253	-	7,504,253
Other income	238,744	185,874	-	8,487	3,784	31,090	96,447	36,417	(16,154)	26,768	15,531	111,077	62,056	479,062	6,338	378,571	315,870	1,752,960	3,732,922	(1,465,210)	2,267,712
Net assets released																		26,845,532	26,845,532		26,845,532
Total revenue	1,559,977	1,149,608	227,758	863,702	1,127,122	3,869,410	2,539,165	523,307	5,023,474	339,355	15,531	926,578	432,389	599,859	475,843	378,571	4,619,454	36,226,232	60,897,335	(1,702,962)	59,194,373
Expenses																					
Salaries and fringe - direct	1,638,984	694,293	-	296,628	1,338,438	1,945,090	935,867	877,386	980,758	841,898	1,364,623	510,292	96,937	647,550	790,336	302,041	3,976,149	11,574,635	28,811,905	(1,473,688)	27,338,217
Salaries and fringe - in-kind		16,185						44,744									119,267	7,142,260	7,322,456		7,322,456
Direct subcontractor costs	296,946	325,726	7,024	141,223	324,464	188,729	655,660	64,813	2,215,778	191,096	512	21,404	149,971	105,265	758,022	78,206	762,309	3,882,464	10,169,612	(540)	10,169,072
Travel	15,100	4,724	-	374.00	9,512	34,550	131,120	7,207	20,059	64,931	1,414	16,459	8,242	6,041	21,731	4,600	65,827	88,897	500,788	(1,081)	499,707
Subgrant expenses	-	-	-	-	-	-	-	-	-	21,534	-	-	-	-	-	-	-	9,828,088	9,849,622	(9,263,187)	586,435
Accounting and legal	37,443	21,166	46	8,116	22,160	8,210	47,374	32,556	122,555	7,016	53,140	12,907	6,914	24,220	34,140	17,530	92,247	410,478	958,218	(55,496)	902,722
Office expenses	152,871	33,459	256	88,846	115,288	323,994	87,000	63,815	1,263,212	97,860	41,903	58,503	598	71,401	8,938	18,212	340,374	2,767,174	5,533,704	(44,917)	5,488,787
Recruitment	31,454	6,012	-	42,671	8,805	144,401	18,559	2,419	162,784	1,188	-	35,573	-	17,306	31,371	1,116	15,167	1,843	520,669	-	520,669
Student related expenses	354,921	44,352	1,736	44,555	-	544,294	1,507,657	8,927	13,727	50,089	-	25,303	13,696	188,911	44,299	86,623	259,243	40,217	3,228,550	-	3,228,550
Occupancy - direct	10,804	19,568	7,649	6,855	49,047	152,969	44,227	15,202.00	-	72,515	15,041	4,455	5,825	30,325	31,863	15,389	77,357	20,194	579,285	(16,075)	563,210
Occupancy - in-kind	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	181,797	-	181,797	-	181,797
Affiliation fees	64,600	35,499	-	103,466	57,732	102,615	91,676	68,100	241,936	40,676	-	18,516	8,132	31,678	52,184	69,191	177,884	-	1,163,885	(1,163,885)	-
Depreciation	2,053	7,254	-	878	32,792	58,136	10,962	4,474	15,988	-	74	1,820	-	5,401	3,732	3,933	70,082	-	217,579		217,579
Miscellaneous	18,721	(12,699)	183,027	3,095	54,036	17,042	(28,826)	18,290	(137,695)	98,220	(9,721)	(25,419)	(20,755)	(4,531)	16,442	3,412	(26,906)	246,138	391,871	(250,665)	141,206
Total expenses	2,623,897	1,195,539	199,738	736,707	2,012,274	3,520,030	3,501,276	1,207,933	4,899,102	1,487,023	1,466,986	679,813	269,560	1,123,567	1,793,058	600,253	6,110,797	36,002,388	69,429,941	(12,269,534)	57,160,407
Change in net assets without																					
donor restrictions	(1,063,920)	(45,931)	28,020	126,995	(885,152)	349,380	(962,111)	(684,626)	124,372	(1,147,668)	(1,451,455)	246,765	162,829	(523,708)	(1,317,215)	(221,682)	(1,491,343)	223,844	(8,532,606)	10,566,572	2,033,966
Revenue with donor restrictions																					
Grants and contributions	1,115,271	195,715		_	886,343	54,246	1,389,183	691,302	378,578	1,011,130	1.463.500			419.831	1,309,512	117,669	1,534,292	23,519,566	34,086,138	(10,566,572)	23,519,566
Government grants	1,113,2/1	173,713		-		J4,240 -	1,507,105	071,302	3/0,3/0	1,011,130	1,403,300	-	-	417,001	1,307,312	117,007	1,334,272	20,017,000	34,000,130	(10,500,572)	20,017,000
Net assets released	-	-	-		-	-		_			-	_	-		-	-	_	(26.845.532)	(26.845.532)	-	(26,845,532)
Change in net assets with																			,		
donor restrictions	1,115,271	195,715			886,343	54,246	1,389,183	691,302	378,578	1,011,130	1,463,500		-	419,831	1,309,512	117,669	1,534,292	(3,325,966)	7,240,606	(10,566,572)	(3,325,966)
Change in net assets	51,351	149,784	28,020	126,995	1,191	403,626	427,072	6,676	502,950	(136,538)	12,045	246,765	162,829	(103,877)	(7,703)	(104,013)	42,949	(3,102,122)	(1,292,000)	-	(1,292,000)
Net assets (deficit)																					
Beginning of year, as restated	(481,513)	433,303	3,511		38,815	218,973	482,243	122,607	5,802,440	317,319	69,239	209,686	(147,335)	767,423	37,927	45,194	673,624	33,757,877	42,351,333		42,351,333
End of year	\$ (430,162)	\$ 583,087	\$ 31,531	\$ 126,995	\$ 40,006	\$ 622,599	\$ 909,315	\$ 129,283	\$ 6,305,390	\$ 180,781	\$ 81,284	\$ 456,451	\$ 15,494	\$ 663,546	\$ 30,224	\$ (58,819)	\$ 716,573	\$30,655,755	\$41,059,333	\$ -	\$ 41,059,333

### CONSOLIDATING STATEMENT OF ACTIVITIES

	Australia	Brazil	Chile - OTEC	Chile Foundation	France	Hong Kong	India	Ireland	Italy	Kenya	Mexico SA	_Mexico AC_	<u>Pakistan</u>	Singapore	Spain	Thailand	United Kingdom	US Inc.	GYE Global	Subtotal	Eliminations	Consolidated Total
Revenue without donor restrictions																						
Grants and contributions Government grants	\$ 777,404 780,018	\$ 582,985	\$ 43,693	\$ 313,147	\$ 1,140,825	\$ 2,415,173	\$ 807,024	\$ 31,567 98,207	\$ 4,504,916	\$ 120,126	\$ -	\$ 386,970	\$ 38,088	\$ 52,540 82,309	\$ 259,382	\$ -	\$ 1,254,036 1,868,321	\$ 1,452,844	\$ 9,314,272	\$ 23,494,992 2,828,855	\$ (1,000)	\$ 23,493,992 2,828,855
Contributed nonfinancial assets	-	39,949	-	-	-	-	-	83,674	-	-	-	-	-	-	-	-	314,281	-	9,769,819	10,207,723	-	10,207,723
Other income	525,696	679,648	-	10,640	68,174	10,059	154,968	104,523	30,336	72,755	10,625	13,221	143,469	1,014,732	6,400	478,968	792,296	56,000	2,024,612	6,197,122	(2,500,954)	3,696,168
Net assets released																		15,237,382	23,020,195	38,257,577		38,257,577
Total revenue	2,083,118	1,302,582	43,693	323,787	1,208,999	2,425,232	961,992	317,971	4,535,252	192,881	10,625	400,191	181,557	1,149,581	265,782	478,968	4,228,934	16,746,226	44,128,898	80,986,269	(2,501,954)	78,484,315
Expenses																						
Salaries and fringe - direct	1,642,479	766,019	-	127,454	1,814,872	1,227,054	937,729	476,869	755,875	1,001,549	1,031,659	453,721	105,814	798,933	1,018,139	250,918	3,705,301	12,216,880	10,467,052	38,798,317	(1,566,515)	37,231,802
Salaries and fringe - in-kind	-	39,949	-	-	-	-	-	83,674	-	-	-	-	-	-	-	-	-	-	9,740,640	9,864,263	-	9,864,263
Direct subcontractor costs	680,940	430,414	34,066	90,930	605,867	621,400	520,584	101,423	3,290,599	78,177	14,053	21,994	7,785	73,154	438,284	42,807	902,784	1,569,634	3,086,370	12,611,265	(139,789)	12,471,476
Travel	9,536	18,760	-	-	13,361	2,302	73,376	8,631	16,663	40,994	158	8,253	361	3,322	17,846	2,303	49,567	14,419	59,117	338,969	(156)	338,813
Subgrant expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	14,609,871	14,609,871	(14,327,141)	282,730
Accounting and legal	22,889	22,310	631	4,283	22,979	4,692	61,756	8,703	133,043	28,043	33,584	11,103	9,347	14,407	33,478	12,686	22,429	352,344	367,908	1,166,615	(33,175)	1,133,440
Office expenses	88.264	74,122	1.523	25.653	72.363	105.699	56,328	39.359	8,436	80.913	29,300	44.137	(720)	81.723	13.513	10.441	241.614	603,433	2.666.344	4.242.445	33,026	4,275,471
Recruitment	114.412	23.417		9.578	86,589	182,235	5.333	18.544	-	4.489	-	30.810	-	2.759	59,535	138	89.703	2,020,057	4.298	2.651.897	(2,000)	2,649,897
Student related expenses	1.414.803	175.646	464		-	43.747	1.100.887	18.088	57	98.514	_	24.339	_	106.575	32,926	34,822	239,942	987.480	3.326	4.288.722	(2,000)	4,288,722
Occupancy - direct	13,236	30,034	3.314		128,009	121,337	38,754	16,403.00	-	68,375	11,637	4.040	270	16.907	38.424	16,178	76,613	99.540	14.046	700,431	(11,512)	688,919
			3,314							00,070			-			10,170	314.281		29,179	343.460		343.460
Occupancy - in-kind	-	-	-	-	-	-				-	-	-	2,890	-	-			-	29,179		-	343,460
Affiliation fees	224,027 2.321	53,676 12,408	-	53,604	210,788 34.639	71,401 56.540	26,728 8.322	141,835 4.085	185,754 12,908	68,003	193	15,873		31,625 5.695	43,854 3,740	15,953 2.663	306,811 53.669	537,248	-	1,990,070	(1,990,070)	100 011
Depreciation				469															198	199,509	(198)	199,311
Miscellaneous	15,497	21,215	184	1,396	7,731	14,896	50,387	23,254	312,134	12,401	(2,636)	(13,797)	(5,820)	5,207	16,249	53,912	182,784	39,974	668,082	1,403,050	(114,522)	1,288,528
	4,228,404	1,667,970	40,182	323,787	2,997,198	2,451,303	2,880,184	940,868	4,715,469	1,481,458	1,117,948	602,132	119,927	1,140,307	1,715,988	442,821	6,185,498	18,441,009	41,716,431	93,208,884	(18,152,052)	75,056,832
Change in net assets without																						
donor restrictions	(2,145,286)	(365,388)	3,511		(1,788,199)	(26,071)	(1,918,192)	(622,897)	(180,217)	(1,288,577)	(1,107,323)	(201,941)	61,630	9,274	(1,450,206)	36,147	(1,956,564)	(1,694,783)	2,412,467	(12,222,615)	15,650,098	3,427,483
Revenue with donor restrictions																						
Grants and contributions	1,644,805	471,055	-	-	1,863,342	103,615	2,394,943	724,362	2,144,626	1,247,142	1,125,004	-	-	507,173	1,447,961	95,524	1,880,546	2,409,155	23,106,403	41,165,656	(15,650,098)	25,515,558
Government grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	210,878	-	210,878	- 1	210,878
Net assets released																		(15,237,382)	(23,020,195)	(38,257,577)		(38,257,577)
Change in net assets with																						
donor restrictions	1,644,805	471,055			1,863,342	103,615	2,394,943	724,362	2,144,626	1,247,142	1,125,004			507,173	1,447,961	95,524	1,880,546	(12,617,349)	86,208	3,118,957	(15,650,098)	(12,531,141)
Change in net assets	(500,481)	105,667	3,511	-	75,143	77,544	476,751	101,465	1,964,409	(41,435)	17,681	(201,941)	61,630	516,447	(2,245)	131,671	(76,018)	(14,312,132)	2,498,675	(9,103,658)	-	(9,103,658)
Net assets (deficit)																						
Beginning of year, as restated	18,968	327,636			(36,328)	141,429	5,492	21,142	3,838,031	43,347	51,558	411,627	(208,965)	250,976	40,172	(86,477)	749,642	15,692,634	31,259,202	52,520,086		52,520,086
End of year	\$ (481,513)	\$ 433,303	\$ 3,511	\$ -	\$ 38,815	\$ 218,973	\$ 482,243	\$ 122,607	\$ 5,802,440	\$ 1,912	\$ 69,239	\$ 209,686	\$ (147,335)	\$ 767,423	\$ 37,927	\$ 45,194	\$ 673,624	\$ 1,380,502	\$ 33,757,877	\$ 43,416,428	\$ -	\$ 43,416,428

## STATEMENT OF FINANCIAL POSITION

## YEAR ENDED DECEMBER 31, 2023

#### Assets

A33C13	
Current assets	
Cash	\$ 13,480,313
Short term investments	-
Accounts receivable	917,055
Grants and contributions receivable	11,172,301
Due from country offices	305,609
Prepaid expenses and other assets	2,116,011
Total current assets	27,991,289
Noncurrent assets	
Grants and contributions receivable, net of	of current portion 3,726,611
Total assets	<u>\$ 31,717,900</u>
Liabilities and Net Ass	sets
	sets
Current liabilities	sets \$ 578,853
Current liabilities Accounts payable	
Current liabilities Accounts payable Accrued expenses	\$ 578,853 483,292
Current liabilities Accounts payable	\$ 578,853
Current liabilities Accounts payable Accrued expenses	\$ 578,853 483,292
Current liabilities Accounts payable Accrued expenses Total liabilities	\$ 578,853 483,292
Current liabilities Accounts payable Accrued expenses Total liabilities  Net assets	\$ 578,853 483,292 1,062,145
Current liabilities Accounts payable Accrued expenses Total liabilities  Net assets Without donor restrictions	\$ 578,853 483,292 1,062,145
Current liabilities Accounts payable Accrued expenses Total liabilities  Net assets Without donor restrictions With donor restrictions	\$ 578,853 <u>483,292</u> <u>1,062,145</u> 8,140,707 <u>22,515,048</u>
Current liabilities Accounts payable Accrued expenses Total liabilities  Net assets Without donor restrictions With donor restrictions	\$ 578,853

## STATEMENT OF ACTIVITIES

		thout Donor estrictions		Vith Donor Restrictions		Total
Revenue						
Grants and contributions	\$	485,480	\$	23,519,566	\$	24,005,046
In-kind contributions	,	7,142,260	,	_	,	7,142,260
Other income		1,752,960		_		1,752,960
Net assets released from restriction		26,845,532		(26,845,532)		-
Total revenue		36,226,232		(3,325,966)		32,900,266
Expenses				,		
Salaries and fringe - direct		11,574,635		-		11,574,635
Salaries and fringe - in-kind		7,142,260		-		7,142,260
Direct subcontractor costs		3,882,464		-		3,882,464
Travel		88,897		-		88,897
Subgrant expenses		9,828,088		-		9,828,088
Accounting and legal		410,478		-		410,478
Recruitment		1,843		-		1,843
IT hardware and software		210,605		-		210,605
Marketing and promotion		181,154		-		181,154
Dues, subscriptions and licenses		2,259,417		-		2,259,417
Office expenses		115,998		-		115,998
Occupancy - direct		20,194		-		20,194
Student related expenses		40,217		-		40,217
Other expenses		246,138				246,138
Total expenses		36,002,388	_		_	36,002,388
Change in net assets		223,844		(3,325,966)		(3,102,122)
Net assets						
Beginning of year, as restated		7,916,865		25,841,012		33,757,877
End of year	\$	8,140,709	\$	22,515,046	\$	30,655,755

## STATEMENT OF FUNCTIONAL EXPENSES

		Management and		
	Program	General	Fundraising	Total
Salaries and fringe - direct	\$ 8,154,578	\$ 3,077,713	\$ 342,344	\$ 11,574,635
Salaries and fringe - in-kind	7,142,260	φ <i>σ,σ, , , , , , , , , , , , , , , , , ,</i>	-	7,142,260
Direct subcontractor costs	2,684,076	1,195,388	3,000	3,882,464
Subgrant expenses	9,828,088	-	-	9,828,088
Travel	84,329	4,568	-	88,897
Accounting and legal	98,894	311,584	-	410,478
IT hardware and software	201,601	8,262	742	210,605
Marketing and promotion	9,225	171,929	-	181,154
Dues, subscriptions and licenses	1,710,784	542,224	6,409	2,259,417
Office expenses	38,334	75,170	2,494	115,998
Occupancy - direct	20,194	-	-	20,194
Student related expenses	40,217	-	-	40,217
Other expenses	176,792	69,346	-	246,138
Recruitment	1,843			1,843
Total expenses	\$ 30,191,215	\$ 5,456,184	\$ 354,989	\$ 36,002,388

## STATEMENT OF CASH FLOWS

Cash flows from operating activities	
Change in net assets	\$ (3,102,122)
Adjustments to reconcile change in net assets to net cash	
provided by operating activities	
Changes in assets and liabilities	
Accounts receivable	(166,323)
Grants and contributions receivable	(51,072)
Due from country offices	2,139,994
Prepaid expenses and other assets	322,017
Accounts payable	(126,918)
Accrued expenses	(424,180)
Net cash used for operating activities	(1,408,604)
Cash flows from investing activities	
Proceeds from sales of investments	13,254,051
Purchases of property and equipment	
Net cash provided by investing activities	13,254,051
Net change in cash and cash equivalents	11,845,447
Cash and cash equivalents	
Beginning of year	1,634,866
End of year	\$ 13,480,313